

NOVA SCOTIA				
Province	Stream	Projects Title	Municipality	Approval Target Date
1	NS	GIS		
2	NS	GIS		
3	NS	GIS		
4	NS	GIS		
5	NS	GIS		
6	NS	RNIS		
7	NS	GIS		
8	NS	RNIS		
9	NS	RNIS		
10	NS	RNIS		

NOVA SCOTIA					
Province		Stream	Projects Title	Municipality	Approval Target Date
11	NS	RNIS			
12	NS	GIS			
13	NS	CCRIS			
14	NS	PTIS			
15	NS	GIS			
16	NS	GIS			
17	NS	GIS			
18	NS	GIS			
19	NS	GIS			
20	NS	GIS			
21	NS	RNIS			
22	NS	RNIS			

NOVA SCOTIA					
Province		Stream	Projects Title	Municipality	Approval Target Date
23	NS	RNIS			
24	NS	GIS			
25	NS	GIS			
26	NS	RNIS	Cape Breton Island Airport	Cape Breton	



## Rural and Northern Infrastructure

### Cape Breton Island Airport

**Ultimate Recipient:** Cape Breton Island Airport Corporation

**Location:** Cape Breton, Nova Scotia

**Project ID:**

**Project Description:**

The Cape Breton Island Airport (CBIA) is a certified aerodrome that will provide direct transportation access to tourists visiting western and northern Cape Breton Island.

The project involves the construction of a 6,000 foot runway, associated taxiway, and terminal building, which will serve a range of small recreational and commercial general aviation aircraft. The CBIA will operate seasonally from mid-May through late-October.

The CBIA will improve air infrastructure in the region, and help attract new tourism developments and new businesses to Cape Breton, resulting in economic growth and stronger communities.

#### INFC ASSESSMENT

#### PROJECT IMPLEMENTATION DETAILS

**Nature of the Project:** 100% New

**Percentage of design completed**

**Asset Ownership:**

**Forecasted Construction Start Date (YYYY/MM/DD)**

**Forecasted Construction End Date (YYYY/MM/DD)**





## PROJECT FINANCES

## PROJECT RESULTS

### Outcome: Improved and more reliable road, air and marine infrastructure

#### Expected Results

- The 1 airport contributes to improving air infrastructure.
- Overall physical condition of new asset is expected to be 'Very Good'.

## CLIMATE LENS

## COMMUNITY EMPLOYMENT BENEFIT (CEB)

The Ultimate Recipient plans to report on CEB for 3 targets: women, apprentices and youth. Details will be provided on hours worked once contracts are signed.

## OTHER FEDERAL REQUIREMENTS

### Environmental Review Required?

### Aboriginal Consultation Required?



## RISKS AND MITIGATION STRATEGIES

### Overall Risk Rating

Technical Complexity Risk  
Level :

Project Readiness Risk Level :

Public Sensitivity Risk Level :

Ultimate Recipient Capacity  
Risk Level :

## STRATEGIC CONSIDERATIONS RAISED BY OTHER GOVERNMENT DEPARTMENT STEERING COMMITTEE

Summary of considerations raised and INFC's response to be added by Program Secretariat, as required.

## STRATEGIC CONSIDERATIONS RAISED BY EXTERNAL REVIEW COMMITTEE

Summary of considerations raised and INFC's response to be added by Program Secretariat, as required.

## Olson, Spencer (INFC)

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**From:** Olson, Spencer (AADNC/AANDC)  
**Sent:** April 9, 2019 8:28 AM  
**To:** Syed, Fariya (INFC)  
**Cc:** Chung-How, Catherine (INFC)  
**Subject:** RE: DM request// : Airport in Nova Scotia

I can't seem to find anything in our files but there were discussions over the years about an Inverness Airport and a Margaree Airport, both located on Cape Breton Island, in close proximity to one another. Under NBCF, airports needed to have scheduled passenger traffic, which made these projects ineligible. This condition was subsequently removed from the terms and conditions. These airports could be eligible under the Rural and Northern Infrastructure stream of ICIP.

**From:** Chung-How, Catherine (INFC)  
**Sent:** April 9, 2019 7:39 AM  
**To:** Olson, Spencer (AADNC/AANDC) <spencer.olson@canada.ca>  
**Subject:** Fwd: DM request// : Airport in Nova Scotia

Good morning Spencer,  
Do you recall anything about this NS project?? Thanks

Catherine  
613-960-2513

Begin forwarded message:

**From:** La Rue, Jean-François (INFC) <[jean-francois.larue@canada.ca](mailto:jean-francois.larue@canada.ca)>  
**Date:** April 8, 2019 at 7:33:47 PM EDT  
**To:** "Chung-How, Catherine (INFC)" <[catherine.chung-how@canada.ca](mailto:catherine.chung-how@canada.ca)>  
**Cc:** "Syed, Fariya (INFC)" <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>  
**Subject:** Re: DM request// : Airport in Nova Scotia

Ok  
That's what i thought  
Let's look into it tmro am

JF  
Envoyé via mon iPhone

On Apr 8, 2019, at 19:17, Chung-How, Catherine (INFC) <[catherine.chung-how@canada.ca](mailto:catherine.chung-how@canada.ca)> wrote:

Hi Fariya,  
I haven't heard about this project at all. Will check tomorrow.

Catherine  
613-960-2513

On Apr 8, 2019, at 7:13 PM, Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)> wrote:

I'm not sure what airport this is referring to. I don't recall an airport business case in cape breton.  
Catherine, this could be something Spencer knows about if it's before our time.  
We can check with him and with the province if needed if you don't know about this either.

Fariya

Sent from my iPhone

On Apr 8, 2019, at 6:56 PM, La Rue, Jean-François (INFC) <[jean-francois.larue@canada.ca](mailto:jean-francois.larue@canada.ca)> wrote:

Pls ?

JF  
Envoyé via mon iPhone

Begin forwarded message:

**From:** "Gillis, Kelly (INFC)"  
<[kelly.gillis@canada.ca](mailto:kelly.gillis@canada.ca)>  
**Date:** April 8, 2019 at 18:24:52  
GMT-4  
**To:** "Fortin3, Marc (INFC)"  
<[marc.fortin3@canada.ca](mailto:marc.fortin3@canada.ca)>, La Rue,  
Jean-François (INFC) <[jean-francois.larue@canada.ca](mailto:jean-francois.larue@canada.ca)>  
**Cc:** "Eyre, Jennifer (INFC)"  
<[jennifer.eyre@canada.ca](mailto:jennifer.eyre@canada.ca)>  
**Subject:** Airport in Nova Scotia

Hi, the airport that keeps coming  
back in cape Breton - thought it was  
eligible under nbcf - it is also  
eligible under IBA?  
Sent from my iPhone

## La Rue, Jean-François (INFC)

---

**From:** La Rue, Jean-François (INFC)  
**Sent:** April 10, 2019 4:47 PM  
**To:** Gillis, Kelly (INFC)  
**Cc:** Syed, Fariya (INFC); Monica Alejandra Sierra (INFC) (monicaalejandra.sierra@canada.ca); Jurca, Oana (INFC); Chung-How, Catherine (INFC); INFC.O  
PO.ADMO.Users/Utilisateurs.OP.BSMA O.INFC; Fortin3, Marc (INFC); Geerts, Line (INFC); Eyre, Jennifer (INFC)  
**Subject:** RE: DM request// : Airport in Nova Scotia

Bonjour Kelly,

Here the answer to your question on Cape-Breton's airport.

JF

////////////////////////////////////

### Eligibility of rural airports under ICIP:

- Airport Projects may be eligible under the Rural and Northern Infrastructure stream.
- Projects are restricted to those situated within, and that are for the **direct benefit** of rural and northern communities. Airports are not eligible if they are restricted to private planes.
- Under the Rural and Northern Infrastructure stream, the community must be under the population threshold of 100,000 for NS. (The population of the Municipality of Cape Breton is under 100,000)
- For rural airports, applicants must demonstrate that the project meets the following outcome: improved and/or more reliable air infrastructure.
- Airports are considered to be remote if air transportation is the only reliable year-round mode of transportation available to the community it serves.
- The communities served by remote airports are dependent on air transportation to get the majority of their travellers and cargo in and out.
- Major airports that are in small municipalities are not eligible. (e.g. the Edmonton airport is not actually in Edmonton, it is in a small community). This program is not meant to provide funding to major airports even if they are in small municipalities.

The airports possibly referred to in DM's question could be Inverness Airport and/or Margaree Airport, both located on Cape Breton Island, in close proximity to one another. Under NBCF, airports needed to have scheduled passenger traffic, which made these projects ineligible. This condition was subsequently removed from the terms and conditions. INFC would need more information specific to any projects to confirm its eligibility under ICIP.

JF

---

**From:** Gillis, Kelly (INFC)  
**Sent:** April 8, 2019 8:12 PM  
**To:** La Rue, Jean-François (INFC) <jean-francois.larue@canada.ca>  
**Cc:** Fortin3, Marc (INFC) <marc.fortin3@canada.ca>; Eyre, Jennifer (INFC) <jennifer.eyre@canada.ca>  
**Subject:** Re: DM request// : Airport in Nova Scotia

Hi, Nova Scotia hasn't submitted but this project has been discussed over last couple of years- Marc will remember. Just if we could get me what we would look for in eligibility for rural airports that would be helpful. Not urgent for tomorrow. Tks

Sent from my iPhone

On Apr 8, 2019, at 7:35 PM, La Rue, Jean-François (INFC) <[jean-francois.larue@canada.ca](mailto:jean-francois.larue@canada.ca)> wrote:

Based on the below we will need to check more in depth tmro am  
Sorry

JF

Envoyé via mon iPhone

Begin forwarded message:

**From:** "Chung-How, Catherine (INFC)" <[catherine.chung-how@canada.ca](mailto:catherine.chung-how@canada.ca)>  
**Date:** April 8, 2019 at 19:17:04 GMT-4  
**To:** "Syed, Fariya (INFC)" <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>  
**Cc:** La Rue, Jean-François (INFC) <[jean-francois.larue@canada.ca](mailto:jean-francois.larue@canada.ca)>  
**Subject:** Re: DM request// : Airport in Nova Scotia

Hi Fariya,  
I haven't heard about this project at all. Will check tomorrow.

Catherine  
613-960-2513

On Apr 8, 2019, at 7:13 PM, Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)> wrote:

I'm not sure what airport this is referring to. I don't recall an airport business case in cape breton.  
Catherine, this could be something Spencer knows about if it's before our time.  
We can check with him and with the province if needed if you don't know about this either.

Fariya

Sent from my iPhone

On Apr 8, 2019, at 6:56 PM, La Rue, Jean-François (INFC) <[jean-francois.larue@canada.ca](mailto:jean-francois.larue@canada.ca)> wrote:

Pls ?

JF

Envoyé via mon iPhone

Begin forwarded message:

**From:** "Gillis, Kelly (INFC)"  
<[kelly.gillis@canada.ca](mailto:kelly.gillis@canada.ca)>  
**Date:** April 8, 2019 at 18:24:52  
GMT-4  
**To:** "Fortin3, Marc (INFC)"  
<[marc.fortin3@canada.ca](mailto:marc.fortin3@canada.ca)>, La Rue,  
Jean-François (INFC) <[jean-francois.larue@canada.ca](mailto:jean-francois.larue@canada.ca)>  
**Cc:** "Eyre, Jennifer (INFC)"  
<[jennifer.eyre@canada.ca](mailto:jennifer.eyre@canada.ca)>  
**Subject:** Airport in Nova Scotia

Hi, the airport that keeps coming  
back in cape Breton - thought it was  
eligible under nbcf - it is also  
eligible under IBA?  
Sent from my iPhone

## Olson, Spencer (INFC)

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**From:** Olson, Spencer (INFC)  
**Sent:** May 14, 2019 12:56 PM  
**To:** Syed, Fariya (INFC)  
**Cc:** Chung-How, Catherine (INFC); Villeneuve, Elizabeth (INFC)  
**Subject:** RE: Inverness Airport

- Airport Projects may be eligible under the Rural and Northern Infrastructure stream.
- Under the Rural and Northern Infrastructure stream, the community must be under the population threshold of 100,000 for NS.
- For rural airports, applicants must demonstrate that the project meets the following outcome: improved and/or more reliable air infrastructure.
- Projects are restricted to those situated within, and that are for the direct benefit of rural and northern communities. Airports are not eligible if they are restricted to private planes.
- A private sector body is eligible, including for-profit organizations and not-for-profit organizations. In the case of for-profit organizations, they will need to work in collaboration with an Indigenous recipient or one or more of the following entities:
  - A municipal or regional government established by or under provincial or territorial statute;
  - A public sector body that is established by or under provincial or territorial statute or by regulation or is wholly-owned by a province, territory, municipal or regional government;
  - When working in collaboration with a municipality, a public or not-for-profit institution that is directly or indirectly authorized, under the terms of provincial, territorial or federal statute, or Royal Charter, to deliver post-secondary courses or programs that lead to recognized and transferable post-secondary credentials;
- For-profit private sector ultimate recipients can only receive up to 25% of total eligible costs.
- Contributions made to eligible ultimate recipients that are businesses and intended to allow the business to generate profits or increase the value of their business, will be repayable.

Spencer Olson  
613-948-9148

-----Original Message-----

**From:** Syed, Fariya (INFC)  
**Sent:** May 14, 2019 9:25 AM  
**To:** Olson, Spencer (INFC) <spencer.olson@canada.ca>; Chung-How, Catherine (INFC) <catherine.chung-how@canada.ca>; Villeneuve, Elizabeth (INFC) <elizabeth.villeneuve@canada.ca>  
**Subject:** RE: Inverness Airport

Hi,  
Can you please see below as a proposed response to Diane (based on something you sent me earlier).  
Two questions:  
1 - is this sufficient?  
2 - is this something we can share with the province in this format?  
Thanks!



Eligibility of rural airports under ICIP:

- Airport Projects may be eligible under the Rural and Northern Infrastructure stream.
- Projects are restricted to those situated within, and that are for the direct benefit of rural and northern communities. Airports are not eligible if they are restricted to private planes.
- Under the Rural and Northern Infrastructure stream, the community must be under the population threshold of 100,000 for NS.
- For rural airports, applicants must demonstrate that the project meets the following outcome: improved and/or more reliable air infrastructure.
- Airports are considered to be remote if air transportation is the only reliable year-round mode of transportation available to the community it serves.
- The communities served by remote airports are dependent on air transportation to get the majority of their travellers and cargo in and out.
- Major airports that are in small municipalities are not eligible. (e.g. the Edmonton airport is not actually in Edmonton, it is in a small community). This program is not meant to provide funding to major airports even if they are in small municipalities.

-----Original Message-----

From: Saurette, Diane [mailto:Diane.Saurette@novascotia.ca]  
Sent: May 13, 2019 9:53 PM  
To: Syed, Fariya (INFC) <fariya.syed@canada.ca>  
Subject: Re: Inverness Airport

Wonderful thank you

Sent from my iPhone

> On May 13, 2019, at 10:48 PM, Syed, Fariya (INFC) <fariya.syed@canada.ca> wrote:

>

> Hi Diane,

> I'll send you something tomorrow or we can have a call about it.

> Thanks.

>

> Fariya

>

>> On May 13, 2019, at 8:11 PM, Saurette, Diane <Diane.Saurette@novascotia.ca> wrote:

>>

>> Hi Fariya,

>> Is there additional information you can provide us on the Rural and Northern outcome, improved and/or more reliable road, air and/or marine infrastructure? I'm trying to understand the eligibility requirements needed for the Inverness airport related to governance and of course business structure. For instance, would a for profit established community interest company be eligible?

>> Diane

>>

>> Sent from my iPhone

## Olson, Spencer (INFC)

---

**From:** Olson, Spencer (INFC)  
**Sent:** May 14, 2019 9:30 AM  
**To:** Chung-How, Catherine (INFC); Villeneuve, Elizabeth (INFC)  
**Subject:** RE: Inverness Airport

Happy to discuss

Spencer Olson  
613-948-9148

-----Original Message-----

**From:** Syed, Fariya (INFC)  
**Sent:** May 14, 2019 9:25 AM  
**To:** Olson, Spencer (INFC) <spencer.olson@canada.ca>; Chung-How, Catherine (INFC) <catherine.chung-how@canada.ca>; Villeneuve, Elizabeth (INFC) <elizabeth.villeneuve@canada.ca>  
**Subject:** RE: Inverness Airport

Hi,  
Can you please see below as a proposed response to Diane (based on something you sent me earlier).  
Two questions:  
1 - is this sufficient?  
2 - is this something we can share with the province in this format?  
Thanks!

Eligibility of rural airports under ICIP:

- Airport Projects may be eligible under the Rural and Northern Infrastructure stream.
- Projects are restricted to those situated within, and that are for the direct benefit of rural and northern communities. Airports are not eligible if they are restricted to private planes.
- Under the Rural and Northern Infrastructure stream, the community must be under the population threshold of 100,000 for NS.
- For rural airports, applicants must demonstrate that the project meets the following outcome: improved and/or more reliable air infrastructure.
- Airports are considered to be remote if air transportation is the only reliable year-round mode of transportation available to the community it serves.
- The communities served by remote airports are dependent on air transportation to get the majority of their travellers and cargo in and out.
- Major airports that are in small municipalities are not eligible. (e.g. the Edmonton airport is not actually in Edmonton, it is in a small community). This program is not meant to provide funding to major airports even if they are in small municipalities.

-----Original Message-----

**From:** Saurette, Diane [mailto:Diane.Saurette@novascotia.ca]  
**Sent:** May 13, 2019 9:53 PM

To: Syed, Fariya (INFC) <fariya.syed@canada.ca>  
Subject: Re: Inverness Airport

Wonderful thank you

Sent from my iPhone

> On May 13, 2019, at 10:48 PM, Syed, Fariya (INFC) <fariya.syed@canada.ca> wrote:

>

> Hi Diane,

> I'll send you something tomorrow or we can have a call about it.

> Thanks.

>

> Fariya

>

>> On May 13, 2019, at 8:11 PM, Saurette, Diane <Diane.Saurette@novascotia.ca> wrote:

>>

>> Hi Fariya,

>> Is there additional information you can provide us on the Rural and Northern outcome, improved and/or more reliable road, air and/or marine infrastructure? I'm trying to understand the eligibility requirements needed for the Inverness airport related to governance and of course business structure. For instance, would a for profit established community interest company be eligible?

>> Diane

>>

>> Sent from my iPhone

## Villeneuve, Elizabeth (INFC)

---

**From:** Syed, Fariya (INFC)  
**Sent:** May 26, 2019 9:33 PM  
**To:** Villeneuve, Elizabeth (INFC)  
**Subject:** FW: Airport in cape Breton

-----Original Message-----

From: Fortin3, Marc (INFC)  
Sent: May 26, 2019 2:53 PM  
To: Syed, Fariya (INFC) <fariya.syed@canada.ca>  
Subject: Re: Airport in cape Breton

merci

Sent from my iPhone

> On May 26, 2019, at 2:50 PM, Syed, Fariya (INFC) <fariya.syed@canada.ca> wrote:

>

> This was discussed on the last DM PT call but we have not received any further info on this from NS.

>

>> On May 26, 2019, at 1:37 PM, Fortin3, Marc (INFC) <marc.fortin3@canada.ca> wrote:

>>

>> Not on my radar..have you receive something formal for this airport very recently

>>

>> -----Original Message-----

>> From: Gillis, Kelly (INFC)

>> Sent: May 26, 2019 12:26 PM

>> To: La Rue, Jean-François (INFC) <jean-francois.larue@canada.ca>

>> Cc: Fortin3, Marc (INFC) <marc.fortin3@canada.ca>

>> Subject: Airport in cape Breton

>>

>> Hi- did we get an application from Nova Scotia ? Tks

>>

>> Sent from my iPhone

## La Rue, Jean-François (INFC)

---

**From:** Syed, Fariya (INFC)  
**Sent:** May 30, 2019 11:28 AM  
**To:** Olson, Spencer (INFC); Villeneuve, Elizabeth (INFC)  
**Cc:** La Rue, Jean-François (INFC)  
**Subject:** cape breton airport

Fyi - I was told after pipeline that we should be expecting this project soon and it will be about 18M. Please let me know when we receive it.

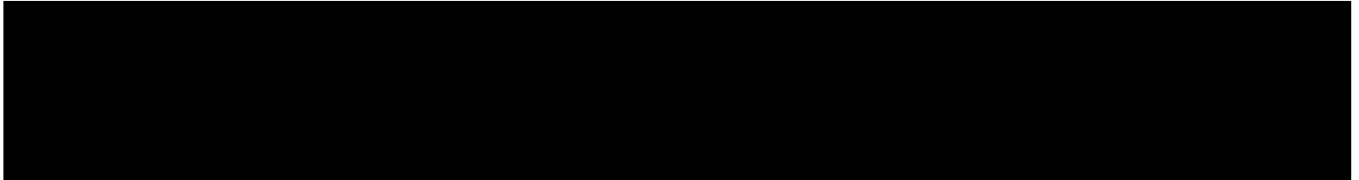
Thanks.

**Villeneuve, Elizabeth (INFC)**

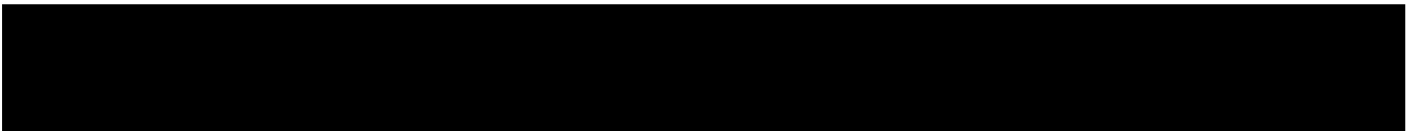
---

**From:** Villeneuve, Elizabeth (INFC)  
**Sent:** June 4, 2019 11:48 AM  
**To:** Syed, Fariya (INFC)  
**Subject:** Update on DM call

Hi Fariya – nothing major ahead of the OC meeting, but here are some quick notes from the DM call:



- **Cape Breton Airport:** NS raised the Cape Breton airport project and said that INFC may receive something in the next week or so, but that it is a moving target so they can't be sure.



Let me know if you have any questions.

**Liz Villeneuve**

Senior Analyst, Program Operations, North/Atlantic/Ontario, Atlantic  
Infrastructure Canada / Government of Canada  
elizabeth.villeneuve@canada.ca / Tel: 613-948-9765

Analyste principale, Opérations des programmes, Nord/Atlantique/Ontario, Atlantique  
Infrastructure Canada / Gouvernement du Canada  
elizabeth.villeneuve@canada.ca / Tél. : 613-948-9765

**Villeneuve, Elizabeth (INFC)**

---

**From:** Villeneuve, Elizabeth (INFC)  
**Sent:** June 13, 2019 4:51 PM  
**To:** Syed, Fariya (INFC)  
**Cc:** Olson, Spencer (INFC)  
**Subject:** Cape Breton Island Airport

Hi Fariya,

I just reviewed the airport submission:

- The Cape Breton Island Airport (CBIA) project was submitted in IRIS under the **Rural and Northern** stream.

- The Ultimate Recipient is the **Cape Breton Island Airport Corporation** (noted as a "*Federal Not-for-profit Corporation (to be established)*").
- The project is described as a certified aerodrome that will provide transportation access to tourists visiting western and northern Cape Breton Island. The proposed airport has a 6,000 foot runway, associated taxiway, and terminal building to serve a broad range of **small recreational and commercial general aviation aircraft**. CBIA will operate seasonally from mid-May through late-October, and will attract new tourism developments and new businesses.
- The project outcome is **improved and more reliable air infrastructure**

Happy to discuss!

**Liz Villeneuve**

Senior Analyst, Program Operations, North/Atlantic/Ontario, Atlantic  
Infrastructure Canada / Government of Canada  
elizabeth.villeneuve@canada.ca / Tel: 613-948-9765

Analyste principale, Opérations des programmes, Nord/Atlantique/Ontario, Atlantique  
Infrastructure Canada / Gouvernement du Canada  
elizabeth.villeneuve@canada.ca / Tél. : 613-948-9765

**Villeneuve, Elizabeth (INFC)**

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**From:** Saurette, Diane <Diane.Saurette@novascotia.ca>  
**Sent:** June 14, 2019 2:34 PM  
**To:** Syed, Fariya (INFC)  
**Cc:** Villeneuve, Elizabeth (INFC) [REDACTED]  
**Subject:** Non-Profit Entity

Hi there,

Heard back already and the non-profit entity is created and incorporated. It's called Cape Breton Island Airport Corporation. I've asked for the documentation if required.

**Diane Saurette, CPA, CMA**

Executive Director, Finance and Strategic Capital and Infrastructure Planning  
Department of Finance and Treasury Board *representing*  
Transportation and Infrastructure Renewal and Internal Services  
Johnson Building, 1<sup>st</sup> Floor  
Halifax, Nova Scotia, B3J 2N2  
(902)-722-1411



**Villeneuve, Elizabeth (INFC)**

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**From:** Villeneuve, Elizabeth (INFC)  
**Sent:** June 17, 2019 1:52 PM  
**To:** Syed, Fariya (INFC)  
**Cc:** Olson, Spencer (INFC)  
**Subject:** RE: Airport in Nova Scotia

Hi Fariya,

Here are some bullets on the Cape Breton airport:

- The Cape Breton Island Airport (CBIA) project was submitted on June 10 under the Rural and Northern stream, with an outcome of "improved and more reliable air infrastructure".
  - The project is described as a certified aerodrome that will provide transportation access to tourists visiting western and northern Cape Breton Island. The project includes a 6,000 foot runway, associated taxiway, and terminal building to serve a broad range of small recreational and commercial general aviation aircraft. The Ultimate Recipient is a not-for profit [REDACTED]
- [REDACTED]

Let me know if there are any further questions.

Liz

-----Original Message-----

**From:** La Rue, Jean-François (INFC)  
**Sent:** June 17, 2019 8:26 AM  
**To:** Syed, Fariya (INFC) <fariya.syed@canada.ca>; Villeneuve, Elizabeth (INFC) <elizabeth.villeneuve@canada.ca>; Olson, Spencer (INFC) <spencer.olson@canada.ca>  
**Subject:** FW: Airport in Nova Scotia

Happy Monday, (if we can say so !)

Hope you had a good weekend !

Re the below, will you be able to give me just a quick overview of the situation for this projects ? (eligible, ask, etc.)

So I can inform the DM. No huge rush [REDACTED]

Merci

JF

-----Original Message-----

From: La Rue, Jean-François (INFC)

Sent: June 14, 2019 4:17 PM

To: Gillis, Kelly (INFC) <kelly.gillis@canada.ca>; Fortin3, Marc (INFC) <marc.fortin3@canada.ca>

Subject: RE: Airport in Nova Scotia

ATIA - 21(1)(a)

ATIA - 21(1)(b)

Hello,

Yes - confirmed

Came in this PM

Got a call w NS earlier this aft

Under review -

Non-profit organisation is in place

[REDACTED] more details early next week

-----Original Message-----

From: Gillis, Kelly (INFC)

Sent: June 14, 2019 4:14 PM

To: Fortin3, Marc (INFC) <marc.fortin3@canada.ca>; La Rue, Jean-François (INFC) <jean-francois.larue@canada.ca>

Subject: Airport in Nova Scotia

Hi- being told we got it. Please let me know if any issues [REDACTED] Tks

Sent from my iPhone

**Villeneuve, Elizabeth (INFC)**

---

**From:** Syed, Fariya (INFC)  
**Sent:** June 17, 2019 3:29 PM  
**To:** La Rue, Jean-François (INFC)  
**Cc:** Villeneuve, Elizabeth (INFC); Olson, Spencer (INFC); Sierra, Monica Alejandra (INFC)  
**Subject:** Re: Airport in Nova Scotia

JF,

Please see below courtesy of Liz. Let us know if you need more detail.

- The **Cape Breton Island Airport (CBIA)** project was submitted in IRIS on June 10 under the Rural and Northern stream, with an outcome of "improved and more reliable air infrastructure".
- The project is described as a certified aerodrome that will provide transportation access to tourists visiting western and northern Cape Breton Island. The project includes a 6,000 foot runway, associated taxiway, and terminal building to serve a broad range of small recreational and commercial general aviation aircraft. The Ultimate Recipient is a not-for profit [REDACTED]

-----Original Message-----

**From:** La Rue, Jean-François (INFC)  
**Sent:** June 17, 2019 8:26 AM  
**To:** Syed, Fariya (INFC) <fariya.syed@canada.ca>; Villeneuve, Elizabeth (INFC) <elizabeth.villeneuve@canada.ca>; Olson, Spencer (INFC) <spencer.olson@canada.ca>  
**Subject:** FW: Airport in Nova Scotia

Happy Monday, (if we can say so !)

Hope you had a good weekend !

Re the below, will you be able to give me just a quick overview of the situation for this projects ? (eligible, ask, etc.)

So I can inform the DM. No huge rush [REDACTED]

Merci

JF

-----Original Message-----

**From:** La Rue, Jean-François (INFC)  
**Sent:** June 14, 2019 4:17 PM  
**To:** Gillis, Kelly (INFC) <kelly.gillis@canada.ca>; Fortin3, Marc (INFC) <marc.fortin3@canada.ca>  
**Subject:** RE: Airport in Nova Scotia

Hello,

Yes - confirmed

Came in this PM

Got a call w NS earlier this aft

Under review -

Non-profit organisation is in place

[REDACTED] more details early next week

ATIA - 21(1)(a)

ATIA - 21(1)(b)

-----Original Message-----

From: Gillis, Kelly (INFC)

Sent: June 14, 2019 4:14 PM

To: Fortin3, Marc (INFC) <marc.fortin3@canada.ca>; La Rue, Jean-François (INFC) <jean-françois.larue@canada.ca>

Subject: Airport in Nova Scotia

Hi- being told we got it. Please let me know if any issues [REDACTED] Tks

Sent from my iPhone

**La Rue, Jean-François (INFC)**

---

**From:** La Rue, Jean-François (INFC)  
**Sent:** June 17, 2019 5:05 PM  
**To:** Syed, Fariya (INFC); Sierra, Monica Alejandra (INFC)  
**Cc:** Villeneuve, Elizabeth (INFC)  
**Subject:** RE: URGENT RED MINO Q: Inverness

Approved below.  
I made a small change.


---

**From:** Syed, Fariya (INFC)  
**Sent:** June 17, 2019 5:01 PM  
**To:** La Rue, Jean-François (INFC) <jean-francois.larue@canada.ca>  
**Cc:** Sierra, Monica Alejandra (INFC) <monicaalejandra.sierra@canada.ca>  
**Subject:** FW: URGENT RED MINO Q: Inverness  
**Importance:** High

JF,  
For review

Question: Could you please let me know if the province of NS has submitted a project under RNIS to fund an airport in Inverness?

Answer: Yes. The **Cape Breton Island Airport (CBIA)** project was submitted in IRIS on June 10 under the Rural and Northern stream. The project is described as a certified aerodrome that will provide transportation access to tourists visiting western and northern Cape Breton Island. The project includes a 6,000 foot runway, associated taxiway, and terminal building to serve a broad range of small recreational and commercial general aviation aircraft. The Ultimate Recipient is a not-for profit



---

**From:** Sausins, Katrine (INFC)  
**Sent:** June 17, 2019 4:53 PM  
**To:** Syed, Fariya (INFC) <fariya.syed@canada.ca>  
**Cc:** Sierra, Monica Alejandra (INFC) <monicaalejandra.sierra@canada.ca>; McKenzie, Vicki (INFC) <vicki.mckenzie@canada.ca>; INFC.O PO.ADMO.Users/Utilisateurs.OP.BSMA O.INFC <INFC.PO.ADMO.Users-Utilisateurs.OP.BSMA.INFC@canada.ca>  
**Subject:** FW: URGENT RED MINO Q: Inverness  
**Importance:** High

Good afternoon!

Please see below urgent question from RED MINO. Can a response please be provided ASAP, with the latest by 5pm today? Thank you,

\*\*

Could you please let me know if the province of NS has submitted a project under RNIS to fund an airport in Inverness?

Ideally, I need this information ASAP.

Kind thanks,  
Katrine

**Syed, Fariya (INFC)**

---

**From:** Khodr, Lama (INFC)  
**Sent:** June 24, 2019 12:29 PM  
**To:** Syed, Fariya (INFC)  
**Cc:** Powroz, Jen (INFC)  
**Subject:** RE: FOR FARIYA APPROVAL: Media Call: CBC News (Inverness Airport)

Thanks Fariya! [REDACTED]

**Draft Response:** Infrastructure Canada funding programs are designed to respond to the needs identified by our provincial and territorial partners.  
The Inverness Regional Airport project proposal has been submitted to Infrastructure Canada under the Investing in Canada Plan. Infrastructure Canada is in the process of reviewing the project application.

---

**From:** Syed, Fariya (INFC)  
**Sent:** June 24, 2019 12:26 PM  
**To:** Khodr, Lama (INFC) <lama.khodr@canada.ca>  
**Cc:** Powroz, Jen (INFC) <jen.powroz@canada.ca>  
**Subject:** RE: FOR FARIYA APPROVAL: Media Call: CBC News (Inverness Airport)

Hi,  
Looks good [REDACTED]

---

**From:** Khodr, Lama (INFC)  
**Sent:** June 24, 2019 12:01 PM  
**To:** Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>  
**Cc:** Powroz, Jen (INFC) <[jen.powroz@canada.ca](mailto:jen.powroz@canada.ca)>  
**Subject:** RE: FOR FARIYA APPROVAL: Media Call: CBC News (Inverness Airport)

Hi Fariya,

Please find attached the drafted response to this request for your approvals. [REDACTED]  
[REDACTED]  
[REDACTED]

Please let me know if you have any edits or concerns. Thank you,

Lama

---

**From:** Khodr, Lama (INFC)  
**Sent:** June 24, 2019 11:03 AM  
**To:** Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>  
**Cc:** Powroz, Jen (INFC) <[jen.powroz@canada.ca](mailto:jen.powroz@canada.ca)>  
**Subject:** FOR FARIYA INPUT: Media Call: CBC News (Inverness Airport)

Good morning Fariya,

ATIA - 19(1)

We've received a media call from CBC News regarding a potential airport in Inverness, N.S.

Could you please confirm if this is something our department is following up on? If so, should our response confirm we've received this application and that it is under review?

Please let me know. Thanks!

Lama

\*\*\*\*\*

Media [REDACTED] CBC News [REDACTED]

**Deadline:** TBC

**Question:** There have been several news stories about the possibility of a new airport being built in Inverness County, Cape Breton, Nova Scotia.

I'm told there is federal money involved. Premier Stephen McNeil confirmed that publicly to reporters last week. He said the Government of Canada asked the province to include the proposed airport development on its list of jointly funded infrastructure projects.

I'm also told the federal money would not come from the Atlantic Canada Opportunities Agency, but through your department under what's been described to me as a little-used fund for non-profit agencies in rural communities.

Can you please tell me which program would have funding like that, how much is available, and whether the proposed Inverness airport development is being considered?



## Villeneuve, Elizabeth (INFC)

---

**From:** Hogg, Michael (IC)  
**Sent:** June 25, 2019 11:29 AM  
**To:** Villeneuve, Elizabeth (INFC)  
**Cc:** Zurawski, Carolynne (IC); Hogan, Katie (INFC); Olson, Spencer (INFC); Syed, Fariya (INFC)  
**Subject:** RE: Cape Breton

OK, sounds good. Thanks!

**From:** Villeneuve, Elizabeth (INFC) <[elizabeth.villeneuve@canada.ca](mailto:elizabeth.villeneuve@canada.ca)>  
**Sent:** Tuesday, June 25, 2019 11:29 AM  
**To:** Hogg, Michael (IC) <[michael.hogg@canada.ca](mailto:michael.hogg@canada.ca)>  
**Cc:** Zurawski, Carolynne (IC) <[carolyne.zurawski@canada.ca](mailto:carolyne.zurawski@canada.ca)>; Hogan, Katie (INFC) <[katie.hogan@canada.ca](mailto:katie.hogan@canada.ca)>; Olson, Spencer (INFC) <[spencer.olson@canada.ca](mailto:spencer.olson@canada.ca)>; Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>  
**Subject:** RE: Cape Breton

I am not aware of any comms lines at this time, but it would certainly speed up the process if your comms team reached out directly to ours, as there may be something in the works that we aren't aware of yet in Program Operations.

Liz

**From:** Hogg, Michael (IC)  
**Sent:** June 25, 2019 11:22 AM  
**To:** Villeneuve, Elizabeth (INFC) <[elizabeth.villeneuve@canada.ca](mailto:elizabeth.villeneuve@canada.ca)>  
**Cc:** Zurawski, Carolynne (IC) <[carolyne.zurawski@canada.ca](mailto:carolyne.zurawski@canada.ca)>; Hogan, Katie (INFC) <[katie.hogan@canada.ca](mailto:katie.hogan@canada.ca)>; Olson, Spencer (INFC) <[spencer.olson@canada.ca](mailto:spencer.olson@canada.ca)>; Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>  
**Subject:** RE: Cape Breton

Hi Liz,

Thanks for the intel. Do you have comms/media lines on this? If not, my comms team may reach out to yours.

Thanks,  
Mike

**From:** Villeneuve, Elizabeth (INFC) <[elizabeth.villeneuve@canada.ca](mailto:elizabeth.villeneuve@canada.ca)>  
**Sent:** Tuesday, June 25, 2019 11:19 AM  
**To:** Hogg, Michael (IC) <[michael.hogg@canada.ca](mailto:michael.hogg@canada.ca)>  
**Cc:** Zurawski, Carolynne (IC) <[carolyne.zurawski@canada.ca](mailto:carolyne.zurawski@canada.ca)>; Hogan, Katie (INFC) <[katie.hogan@canada.ca](mailto:katie.hogan@canada.ca)>; Olson, Spencer (INFC) <[spencer.olson@canada.ca](mailto:spencer.olson@canada.ca)>; Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>  
**Subject:** RE: Cape Breton

Hi Mike,

INFC recently received the official application for the airport project from the province seeking funding under the Investing in Canada Infrastructure Program. INFC is currently reviewing the project.

Regards,

Liz

**From:** Hogg, Michael (IC)

**Sent:** June 25, 2019 9:15 AM

**To:** Hogan, Katie (INFC) <[katie.hogan@canada.ca](mailto:katie.hogan@canada.ca)>; Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>; Villeneuve, Elizabeth (INFC) <[elizabeth.villeneuve@canada.ca](mailto:elizabeth.villeneuve@canada.ca)>; Olson, Spencer (INFC) <[spencer.olson@canada.ca](mailto:spencer.olson@canada.ca)>

**Cc:** Zurawski, Carolyne (IC) <[carolyne.zurawski@canada.ca](mailto:carolyne.zurawski@canada.ca)>

**Subject:** RE: Cape Breton

Good morning all,

Just wanted to follow up on the email below. The airport has shown up in the news clippings this morning.

Do you have any additional details that could be shared?

Thank you,  
Mike

**From:** Hogan, Katie (INFC) <[katie.hogan@canada.ca](mailto:katie.hogan@canada.ca)>

**Sent:** Thursday, June 13, 2019 4:18 PM

**To:** Zurawski, Carolyne (IC) <[carolyne.zurawski@canada.ca](mailto:carolyne.zurawski@canada.ca)>

**Cc:** Hogg, Michael (IC) <[michael.hogg@canada.ca](mailto:michael.hogg@canada.ca)>; Syed, Fariya (INFC) <[fariya.syed@canada.ca](mailto:fariya.syed@canada.ca)>; Villeneuve, Elizabeth (INFC) <[elizabeth.villeneuve@canada.ca](mailto:elizabeth.villeneuve@canada.ca)>; Olson, Spencer (INFC) <[spencer.olson@canada.ca](mailto:spencer.olson@canada.ca)>

**Subject:** Cape Breton

Hi Carolyne,

Sorry its taken a couple days to reply to your voicemail. Yes, INFC has heard rumours of this airport at the Cape Breton golf course. Although, I don't believe we've received an official application from the province. We are uncertain if it would even be eligible under our Investing in Canada Infrastructure Program.

I'm going to pass you along to our Atlantic regional team here in Program Operations Branch, they will have more details.

Cheers,  
katie

## Katie Hogan

Manager | Gestionnaire

Program Integration

PO | OP

Infrastructure Canada | [www.infc.gc.ca](http://www.infc.gc.ca)

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Ottawa, Ontario K1P 0B6

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Soyez informé grâce aux fils Web d'[infrastructure.gc.ca](http://infrastructure.gc.ca).



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Canada

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**Syed, Fariya (INFC)**

**From:** Khodr, Lama (INFC)  
**Sent:** July 2, 2019 11:09 AM  
**To:** Syed, Fariya (INFC)  
**Cc:** Powroz, Jen (INFC)  
**Subject:** RE: FOR FARIYA APPROVAL: Media Call: Chronicle Herald (Inverness Airport)  
**Attachments:** MR Chronicle Herald (Inverness Airport) July 2.docx

Hi Fariya,

We've received a similar question from the Chronicle Herald regarding the Inverness Airport. I'm wondering if the previously approved response is still applicable?

Please let me know. Thanks!

Lama

\*\*\*\*

**Media:** [REDACTED] The Chronicle Herald [REDACTED]

**Deadline:** 5 pm AST

**Question:** Could you please confirm if an application for an airport in Inverness has been submitted under the Rural and Northern infrastructure stream? Who put the proposal in? I've been told it's for an amount of 9 million in federal contributions?

**From:** Khodr, Lama (INFC)  
**Sent:** June 24, 2019 12:29 PM  
**To:** Syed, Fariya (INFC) <fariya.syed@canada.ca>  
**Cc:** Powroz, Jen (INFC) <jen.powroz@canada.ca>  
**Subject:** RE: FOR FARIYA APPROVAL: Media Call: CBC News (Inverness Airport)

Thanks Fariya! [REDACTED]

**Draft Response:** Infrastructure Canada funding programs are designed to respond to the needs identified by our provincial and territorial partners.  
The Inverness Regional Airport project proposal has been submitted to Infrastructure Canada under the Investing in Canada Plan. Infrastructure Canada is in the process of reviewing the project application.

**From:** Syed, Fariya (INFC)  
**Sent:** June 24, 2019 12:26 PM  
**To:** Khodr, Lama (INFC) <lama.khodr@canada.ca>

ATIA - 21(1)(b)

ATIA - 19(1)

ATIA - 21(1)(a)

**Cc:** Powroz, Jen (INFC) <jen.powroz@canada.ca>

**Subject:** RE: FOR FARIYA APPROVAL: Media Call: CBC News (Inverness Airport)

Hi,  
Looks good [REDACTED]

**From:** Khodr, Lama (INFC)

**Sent:** June 24, 2019 12:01 PM

**To:** Syed, Fariya (INFC) <fariya.syed@canada.ca>

**Cc:** Powroz, Jen (INFC) <jen.powroz@canada.ca>

**Subject:** RE: FOR FARIYA APPROVAL: Media Call: CBC News (Inverness Airport)

Hi Fariya,

Please find attached the drafted response to this request for your approvals [REDACTED]

Please let me know if you have any edits or concerns. Thank you,

Lama

**From:** Khodr, Lama (INFC)

**Sent:** June 24, 2019 11:03 AM

**To:** Syed, Fariya (INFC) <fariya.syed@canada.ca>

**Cc:** Powroz, Jen (INFC) <jen.powroz@canada.ca>

**Subject:** FOR FARIYA INPUT: Media Call: CBC News (Inverness Airport)

Good morning Fariya,

We've received a media call from CBC News regarding a potential airport in Inverness, N.S.

Could you please confirm if this is something our department is following up on? If so, should our response confirm we've received this application and that it is under review?

Please let me know. Thanks!

Lama

\*\*\*\*\*

**Media:** [REDACTED] CBC News [REDACTED]

**Deadline:** TBC

**Question:** There have been several news stories about the possibility of a new airport being built in Inverness County, Cape Breton, Nova Scotia.

I'm told there is federal money involved. Premier Stephen McNeil confirmed that publicly to reporters last week. He said the Government of Canada asked the province to include the proposed airport development on its list of jointly funded infrastructure projects.

I'm also told the federal money would not come from the Atlantic Canada Opportunities Agency, but through your department under what's been described to me as a little-used fund for non-profit agencies in rural communities.

Can you please tell me which program would have funding like that, how much is available, and whether the proposed Inverness airport development is being considered?



The Chronicle Herald

Inverness Airport

Media: [REDACTED] The Chronicle Herald [REDACTED]

Deadline: 5 pm AST

**Question:** Could you please confirm if an application for an airport in Inverness has been submitted under the Rural and Northern infrastructure stream? Who put the proposal in? I've been told it's for an amount of 9 million in federal contributions?

**Draft Response:** Infrastructure Canada funding programs are designed to respond to the needs identified by our provincial and territorial partners.

The Inverness Regional Airport project proposal has been submitted to Infrastructure Canada by Nova Scotia under the Investing in Canada Plan [Rural and Northern Stream](#). Infrastructure Canada is in the process of reviewing the project application. For that reason, no additional details can be made public until a decision has been made regarding the project application.